

REGION 10 QAPIP ORGANIZATIONAL STRUCTURE



Quality Management Fiscal Year (FY) 2020 Work Plan (October 1, 2019 – September 30, 2020)

Component	Goals/Timeframe	Planned Activities	Responsible Staff/Department	Status Update
QI Program Structure - Annual Evaluation	Submit FY2019 QI Program Evaluation to Quality Improvement Committee and the Region 10 PIHP Board by 12/1/19.	 Present the Annual Evaluation to the Quality Improvement Committee. The Quality Improvement Committee will be responsible for providing feedback on the qualitative analysis, proposed interventions and implementation plan. After presentation to the Quality Improvement Committee the Annual Evaluation will be presented to the Region 10 PIHP Board for discussion and approval. 	Pattie Hayes / Lauren Bondy QI Department QI Program Standing Committees	Goal Met: □ Yes □ No Quarterly Update: Q 1 (Oct-Dec): The FY2019 QI Program Annual Report was presented and approved by QIC and the PIHP Board at the October meetings. No further action needed. Q 2 (Jan-Mar): No update Q 3 (Apr-June): No update Q 4 (July-Sept): No update Evaluation: Completed Barrier Analysis: No barriers Next Steps: Objective to be continued into the following FY. Continue Objective(s)? ☑ Yes □ No

Component	Goals/Timeframe	Planned Activities	Responsible Staff/Department	Status Update
QI Program Structure - Program Description	 Submit FY2020 QI Program Description to Quality Improvement Committee and the Region 10 PIHP Board by 12/1/19. 	 Review the previous year's QI Program and make revisions to meet current standards and requirements. Include changes approved through committee action and analysis. Include signature pages, Work Plan, Evaluation, Policies and Procedures and attachments. 	Pattie Hayes / Lauren Bondy QI Department QI Program Standing Committees	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): FY2020 QI Program Description was reviewed and approved by QIC and the PIHP Board at the October meetings. Q 2 (Jan-Mar): No update Q 3 (Apr-June): No update Q 4 (July-Sept): No update Evaluation: Completed Barrier Analysis: No barriers Next Steps: Objective to be continued into the following FY. Continue Objective(s)? Yes No

QI Program Structure - Annual Work Plan	•	Submit FY2020 QI Program Work Plan to the Quality Improvement Committee and the Region 10 PIHP Board by 12/1/19.	•	Utilize the annual evaluation in the development of the Annual Work Plan for the upcoming year. Prepare work plan including measurable goals and objectives. Include a calendar of main project goal and due dates	Pattie Hayes / Lauren Bondy QI Department QI Program Standing Committees	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): FY2020 QI Workplan was reviewed and approved by QIC and the PIHP Board at the October meetings. Q 2 (Jan-Mar): Revised responsible staff name for the Grievance and Appeal goals. New goal added to address EQR CAPs. Revised responsible staff name for the Corporate Compliance goals. Q 3 (Apr-June): Revised responsible staff name for the QI Program Structure, Michigan Mission Based Performance Indicator
						External Monitoring Reviews, Monitoring of Quality Areas, and External Quality Review Corrective Actions goals. Q 4 (July-Sept): Revised responsible staff name for the Provider Network Provider Directory goal. Evaluation: Completed Barrier Analysis: No barriers Next Steps: Objective to be continued into the following FY. Continue Objective(s)? ∑ Yes No

Aligned	The goals for FY2020 Reporting Year are as follows:	•	Monitor	Tom Seilheimer	Goal Met: 🛛 Yes 🗌 No
System of	• To promote an aligned system of care throughout the PIHP	1	utilization of the		
Care	Provider Network to ensure quality and safety of clinical care		PIHP Clinical	Improving	Quarterly Update:
	and quality of service.		Practice	Practices	Q 1: (Oct-Dec):
			Guidelines.	Leadership Team	Clinical Practice Guidelines annual
		•	Review	(IPLT)	evaluation report was reviewed and approved, noting clinical fidelity and
			Evidence-Based		effectiveness on each of the three
			Practices and		EBPs evaluated (HBS, BHT, MAT);
			related fidelity		the CPG Bi-Annual Evaluation
			review activities		Report was reviewed and approved to
			to promote		be forwarded with its
			standardized		recommendations, to QIC; the
			clinic operations		BHDDA EBP Implementation Survey was discussed to ensure CMHSP
			across the		completion and regional review.
			provider network,		completion and regional review.
			e.g. IDDT,		Findings from the regional LOCUS
			LOCUS.		EOY Implementation Survey were
		•	Monitor and		reviewed; Lapeer's LOCUS fidelity
			advise on ESC		review results and Sanilac's ACT
			activities to		fidelity review results were presented and discussed, noting fidelity
			encourage		successes and sustainability
			CMHSP a)		challenges; Sanilac's LOCUS fidelity
			employment		review is rescheduled for December.
			targets, b) standardized		
					Updates on CMHSP community-
			employment services data and		based employment opportunities and
			report formats,		partnered activities with MRS were
			and c) share and		discussed as share-and-learn; discussed and distributed the BHDDA
		1	learn		document, <i>The Inclusive Talent Pool.</i>
			opportunities.		
		•	Assist in aligning		18 ICPs in-place; a new case record
		-	network care		selection process has been
			integration		implemented utilizing a CC360 risk
			processes for		stratification list.
			persons with		C-survey and B-survey activities in-
		1	Medicaid Health		process per plan; Heightened Scrutiny
		1	Plans, including		work continues, and updates from the
			shared case		CMHA conference were discussed.
			record operations		

	 and aligned network practices in utilizing the CC360 system. Monitor and advise on the CMHSP network's work on the continuation and remediation plans addressing Home and Community- Based Services transition. 	 Q 2 (Jan-Mar): (March meeting cancelled) No CPG updates. Committee discussed Sanilac's LOCUS MIFAST report, also noting state-wide improvement opportunity trends with implementation and outcomes monitoring; LOCUS MIFAST reviews were finalized for St. Clair (May) and GHS (June); the FY 2020 R10 LOCUS Implementation Plan was updated and approved. There were no ESC activities to report for March. Status of ICM cases are noted in connection to February status report. The February survey timeline has moved to April; Heightened Scrutiny review process for R10 will be scheduled soon. Q 3 (Apr-June): April meeting was cancelled, and the May June meetings were held via secure email. No CPG updates. LOCUS MIFAST reviews were rescheduled for St. Clair and GHS. There were no ESC activities to report due to meeting cancellation, but the next meeting has been scheduled for July. Status of ICM cases are noted as well as increased access to telehealth; increased rate in post-meeting documentation with the two-day timeframe was noted. HCB services transition – the new round of surveys
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				Committee selected CPGs for EOY report, which is scheduled for review at the October meeting.Committee has been kept apprised of the BHDDA LOCUS Implementation Workgroup. GHS completed its LOCUS MIFAST review in August, and St. Clair rescheduled its review for February.ESC met in July and September focusing on how programs are dealing with COVID-19 challenges to service provision, and its annual goals were approved.18 ICPs are in place; documentation activities have been timely; members identify service engagement and service provision challenges posed by COVID-19. Other details and committee discussion are noted in the separate section, below.Annual goals were approved.Evaluation: Progress Barrier Analysis: No barriers Next Steps: Continue with annual plan Continue Objective(s)? No
Home & Community Based Services	 The goals for FY2020 Reporting are as follows: Monitor network implementation of the Home and Community Based Services transition to ensure quality of clinical care and service. 	 Monitor and advise on CMHSP network'' ongoing efforts to complete Home and Community- Based Services transition. 	Tom Seilheimer Improving Practices Leadership Team (IPLT)	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): C-survey and B-survey activities in- process per plan; Early completion is expected; DHHS due date is 4-2020, this portion of the survey process will be completed by 2-2020; Heightened Scrutiny work continues, and updates from the CMHA conference were

C/Exit Survey	CAP Approved (# of individuals)	Attestation Received (# of settings)	Compliance Letter Sent
GHS	36/36	20/20	20
Lapeer	5/5	1/1	1
Sanilac	4/4	3/3	3
St. Clair	N/A	N/A	N/A

B3 Survey	CAP Approved (# of individuals)	Attestation Received (# of settings)	Compliance Letter Sent
GHS	45/45	14/14	14
Lapeer	108/108	4/4	4
Sanilac	5/5	5/5	5
St. Clair	14/14	5/5	5

discussed. Heightened Scrutiny review date remains TBD.

Q 2 (Jan-Mar):

B and C Survey processes were projected to be completed prior to the April 2020 deadline. This deadline has been extended to 7-15-2020. Region 10 will have this completed prior to the new deadline. New round of surveys will capture settings that were provisionally approved and survey errors from last survey round. These surveys were to be distributed in May 2020 however they will be delayed due to the current pandemic. Heightened Scrutiny work in Region 10 has not yet been scheduled, remains TBD.

Q 3 (Apr-June):

The new round of surveys has been scheduled for July. New round of surveys will capture settings that were provisionally approved and survey errors from last survey round. The B and C Survey processes must be completed by 7-31-2020.

Q 4 (July-Sept):

The B and C Survey processes were completed by Region 10 on 7-15-2020, this was ahead of the deadline imposed by DHHS. The new round of surveys was distributed on 7-6-2020, the surveys must be completed by 8-14-2020. This round of surveys was distributed to settings that were provisionally approved and those surveys that had errors during the last survey round. There were several concerns shared by regions, providers and CMH's about survey completion during this survey round. There are many factors that may contribute to

				incomplete surveys from providers. These include layoffs, staff working from home, limited access to email and the surveys initiating from an unknown email address causing concern from providers. DHHS stated at 8-21-2020 PIHP HCBS Leads Meeting that a discussion would take place internally at DHHS to address the concerns listed above. MI-DDI is currently working on data cleaning for this survey round. DHHS has given permission to resend surveys that were not completed due to the impact of COVID-19. Final reports on compliant settings and needed corrective action plans for this round of surveys will be forthcoming. Evaluation: Progress Barrier Analysis: None Next Steps: Continue with annual plan Continue Objective(s)? ✓ Yes No
Event Reporting (Critical Incidents, Sentinel Events & Risk Events)	 The goals for FY2020 Reporting are as follows: To review and monitor the safety of clinical care. 	 Review critical incidents, to ensure adherence to data and reporting standards and to monitor for trends, to improve systems of care. Monitor sentinel event review processes and ensure follow-up as deemed necessary. Monitor unexpected 	Tom Seilheimer Sentinel Event Review Committee	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): Critical Incident monitoring reveals broad continuation of trends; two CIs were followed-up to assess for accurate reporting and appropriate program response. The CI 4Q Report was presented and discussed, and favorable decreases were noted across most categories; also, discussion about SE reporting systems, and outreach will be made to two CMHSPs to ensure their systems are operational. Three sentinel events received from St. Clair; all complied with policy tasks and report timeframes; two

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	deaths review	brought to closure with one
	processes and	presenting a relevant systems
	ensure follow-up	improvement activity; and one
	as deemed	remains in-process, pending Medical
		Director review.
	necessary.	
		Mortality reports for EOY revealed
		CMHSP tracking and trending along
		with development of systems
		improvement recommendations.
		Q 2 (Jan-Mar):
		(March meeting cancelled)
		Monitoring continues, no untoward
		trends have been identified; a
		retrospective study was completed
		and reviewed regarding the SUD CI
		reporting systems and related sentinel
		events reports systems; systems issues
		and improvement opportunities were
		discussed, and follow-up activities
		were identified. No sentinel events
		have been reported.
		Q 3 (Apr-June):
		Meetings were held in Teams.
		CI monitoring continues, no untoward
		trends have been identified; No
		sentinel events have been reported.
		Next report on unexpected deaths is
		scheduled for end-of-year.
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		Q 4 (July-Sept):
		The 3Q Report reviewed at the
		August meeting indicated that, across
		CI categories, trends for all CMHSPs
		are consistent with baseline FY2019
		and previous FY2020 quarters, with
		the exception of an upward trend in
		non-suicide deaths. SERC will
		monitor for potential trends or factors
		such as the COVID-19 pandemic,
		contributing to this increase. Also

	recommended to continue to improve and monitor critical event reporting from SUD provider programs.
	One SE was reported by St. Clair and it will be further reviewed by SERC at the October meeting.
	Mortality reporting is pended to its semi-annual reporting schedule.
	Annual goals were approved.
	Evaluation: Progress Barrier Analysis: None Next Steps: Continue with annual
	plan Continue Objective(s)? ⊠ Yes □ No

Employment Services	The goals for FY2020 Reporting are as follows: To monitor and advise on Employment Services activities as the CMHSPs 	•	Encourage and support CMHSP progressive employment services practices. Support to CMHSP pursuit of local employment targets pertaining to competitive employment (community- based) and compensation (minimum wage or higher). Explore additional opportunities to utilize standardized employment services data and report formats. Provide share and learn opportunities as such may pertain to employment targets and collaborative practices, e.g. MRS.	Tom Seilheimer Employment Services Committee	Goal Met: ☑ Yes □ No Quarterly Update: Q 1: (Oct-Dec): Sanilac, St. Clair and Lapeer have established employment targets; GHS has a contract with Peckham, Inc. Per the recent BHDDA EBP Survey, GHS and Lapeer have expressed interest in IPS implementation. Updates on CMHSP community-based employment opportunities and partnered activities with MRS were discussed as share-and-learn; discussed and distributed the BHDDA document, <i>The Inclusive Talent Pool</i> . Q 2 (Jan-Mar): (March meeting cancelled) Sanilac reported consumer and family enthusiasm for its community-based employment initiatives launched in October, MMBPIS #8 and #9 findings were discussed in connection to informing CMH PI targets for 2020. SCCMH IPS annual report is rescheduled for the next meeting. Sanilac reported on new collaborative cases with MRS. Q 3 (Apr-June): No meetings could be scheduled. The next meeting has been scheduled for July. Q 4 (July-Sept):
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	Ind. 10 – Percentage of readmissions of children and adults to an inpatient psychiatric unit within 30 days of discharge. Standard = 15% or less 10.1 Children 8.05% 7.69% 7.21% 8.45% 10.2 Adults 12.26% 14.15% 11.66% 16.17% FY19 Q4 FY20 Q1 FY20 Q2 FY20 Q3 Ind. 2b - Percentage of new persons during the quarter receiving a face-to-face service for treatment or supports within 14 calendar days of a non-emergency request for service for persons with Substance Use Disorders. No standard 2b SUD N/A N/A 67.38%			Q 4 (July-Sept): A revised PI Codebook was developed with an effective date of April 1, 2020. Significant changes include the population(s) captured, new definitions for PI #2 and PI #3 with a new PI #2b, removal of exceptions for PI #2 and PI #3, and removal of the 95% standard for PI #2 and PI #3. The new PI #2b is calculated by MDHHS using data submitted by the PIHP. A table has been added to represent the PIHP's calculation of the new PI #2b using MDHHS' methodology. Performance Indicators for FY2020 Q3 were submitted to MDHHS on 9/30/2020. The PIHP did not meet the set performance standard for PI 10 – Adults. GHS did not meet the standard for PI 10 – Adults. Lapeer did not meet the standard for PI 10 – Children. Sanilac did not meet the standard for PI 4a – Adults and PI 10 – Adults. Evaluation: Progress Barrier Analysis: No barriers Next Steps: Continue with annual plan Continue Objective(s)? Yes No
Members' Experience	 The goals for FY2020 Reporting are as follows: Conduct assessments of members' experience with services Complete the member satisfaction survey by August 2020. Conduct the Recovery Self-Assessment survey. Conduct other assessments of members' experience as needed. 	 Conduct regional consumer satisfaction survey Conduct MDHHS annual consumer satisfaction survey Develop interventions to 	Lauren Bondy QI Department Quality Management Committee (QMC)	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): The FY2020 Recovery Self- Assessment survey was conducted during a two-week period in October 2019. The survey has been closed. PIHP Quality staff are drafting the final report.

address areas for	The FY2019 Customer Satisfaction
improvement	Survey was presented and approved
based on	by the PIHP Board during the
FY2020-member	December 2019 meeting.
satisfaction	The FY2020 Customer Satisfaction
survey	Survey process has been discussed
	during QMC meetings.
	Recommendations for FY2020 survey
	implementation are an earlier
	timeframe, include individuals
	receiving long-term services and supports (LTSS), add an optional
	question for individual contact
	information, reorder the list of
	questions on the survey, ensure the
	same methodology is used for CMH
	and SUD providers, and show
	satisfaction percentages by SUD
	provider.
	Q 2 (Jan-Mar):
	PIHP Quality staff presented the draft
	report for the FY2020 RSA Survey
	during the February QMC meeting.
	Information from the QMC discussion
	was added to the survey report. The
	final draft of the report is being
	shared with the PIHP CCO and
	Clinical Manager for additional
	recommendations or enhancements to
	the report.
	The FY2020 Customer Satisfaction
	Survey process has been discussed
	during QMC meetings and internally
	with PIHP Quality and SUD Provider
	Network staff. PIHP staff are
	preparing the survey template and
	communication for CMHSPs and SUD
	Treatment Providers. It was originally discussed that the survey would be
	administered during April 2020. Due
	to the COVID-19 pandemic, it was

	agreed by QMC members (via email) to postpone the administration of the customer satisfaction survey. During the February QMC meeting, members discussed qualitative assessments and how assessment results are shared with the providers and individuals served.
	Q 3 (Apr-June): The FY2020 RSA Survey Report was reviewed and approved by the PIHP Board during the May meeting.
	Due to the COVID-19 pandemic, administration of the FY2020 Customer Satisfaction Survey has been delayed. CMHs and PIHP staff report interest in completing surveys using a mail-out method. When complete, CMHs will submit data to the PIHP to aggregate and report.
	Q 4 (July-Sept): The Customer Satisfaction Survey was administered by CMHs. Methods include mailout and telephonic. CMHs began submitting data to the PIHP to be aggregated and included in a regional report. The PIHP collected narratives from CMHs regarding their survey methodology for inclusion in the methodology for inclusion
	in the regional report. The FY2020 Customer Satisfaction Survey has not yet been administered to individuals receiving SUD services. PIHP staff continue work on a mailout survey for individuals served by SUD Providers.
	Evaluation: Progress Barrier Analysis: The Customer Satisfaction Survey process for individuals served by SUD Providers has not yet been finalized.

State Mandated Performance Improvement Projects	 The goals for FY2020 Reporting are as follows: Identify and implement 2 PIP projects that meet MDHHS standards: Improvement Project #1 Tobacco Cessation: the proportion of SMI adult Medicaid consumers identified as tobacco users who had at least one reported encounter during the CY for prescribed medications to assist in reducing or eliminating tobacco use. 	 HSAG report on PIP interventions and baseline PIP Status updates to Quality Management Committee QMC to consider 	Tom Seilheimer Quality Management Committee (QMC)	Quarterly Update: Q 1: (Oct-Dec):
	Improvement Project #2 The goal of this PIP is to ensure that adult consumers with schizophrenia or bipolar disorder who are taking an antipsychotic medication are receiving necessary and relevant diabetes screenings (specifically glucose or HbA1c screenings) related to mental health medicines prescribed. This study topic aligns with the HEDIS measure "Diabetes Screening for People with Schizophrenia or Bipolar Disorder Who are Using Antipsychotic Medications."	selection of PIP projects aimed at impacting error reduction, improving safety and quality		QMC is working within its PIP selection process. Q 2 (Jan-Mar): (March meeting cancelled). PIP 1 CY data submitted for analysis, rechecking data submissions for possible data veracity issues; annual plans have been updated. PIP 2 CY data through June 2019 are available and have been gathered; descriptive analytics have been completed; significance testing will be completed by June 2020 when the full CY data set becomes available; affiliates will continue PIP 2 until decided otherwise. PIP selection process has been completed and the recommendation is pending management team review/approval before notifying QMC and routing to QIC. Q 3 (Apr-June): PIP 1 – final preparation is underway to submit the validation report in time before the due date. PIP 2 – CY 2019 data have been analyzed and will be reviewed at the July meeting.

	New PIP selection process pending final QMC review/recommendation to QIC.
	Q 4 (July-Sept): PIP 1 – HSAG validation report consultation meeting with HSAG was completed and its updated version was resubmitted. PIP 2 – There was follow up discussion of the CY 2019 data and it was agreed to discontinue this PIP based on the QIC approval of the new PIP. New PIP selection was officially launched per QIC approval. RCA and BA activities have begun. The FUH PIP will become the new PIP 2.
	Evaluation: Progress Barrier Analysis: No barriers Next Steps: Continue with annual plan Continue Objective(s)? Yes No

External Monitoring Reviews	 The goals for FY2020 Reporting are as follows: To monitor and address activities pertaining to the PIHP Waiver Programs (HSW, CWP, SEDW): a) Ensure non-licensed, non-verified providers meet required qualification b) Ensure support and service providers receive required training on IPOS 	QMC members will follow up and report monthly on each CMHSPs follow up activities to ensure compliance with the MDHHS HSW requirements	Lauren Bondy Quality Management Committee (QMC)	Goal Met: ⊠ Yes □ No Quarterly Update: Q 1: (Oct-Dec): CMHs reported that on-going monitoring in these areas continues to occur. GHS reported they are currently conducting an audit. Lapeer CMH reported that monitoring will begin after January 1, 2020 and new staff have been hired to assist with monitoring. Q 2 (Jan-Mar): CMHs reported that on-going monitoring in these areas continues to occur. GHS reported they lost a staff involved in this project, but they were replaced. Lapeer CMH reported that
				replaced. Lapeer C.MH reported that monitoring was initiated, and a new staff have been hired to assist with monitoring. MDHHS will be conducting a site review this year. Q 3 (Apr-June): CMHs reported that on-going monitoring in these areas continues to occur. GHS reported a position has been filled and auditing has resumed. Lapeer CMH reported that a quarterly list was sent out for review. MDHHS will be conducting a site review this year. Q 4 (July-Sept): CMHs reported that on-going monitoring in these areas continues to occur. Lapeer CMH reports they are continuing monitoring through peer review and provider monitoring. GHS reports the two new auditors are doing quarterly audits, which are going well.

	The MDHHS Site Review is scheduled for September 1, 2020 – October 7, 2020. Supporting documentation was collected and submitted to MDHHS. During September, MDHHS Auditors had phone conferences with each CMH and the PIHP Site Review Team. Final findings are expected in October during the Exit Conference.
	Evaluation: Progress Barrier Analysis: No barriers Next Steps: Continue with annual plan Continue Objective(s)?

Monitoring	The goals for FY2020 Reporting are as follows:	•	Monitor critical	Lauren Bondy	Goal Met: 🛛 Yes 🗌 No
of Quality	• To explore and promote quality and data practices within the		incidents	2	
Areas	region.	•	Monitor	Quality	Quarterly Update:
	region.	•	emerging quality	Management	Q 1: (Oct-Dec):
			and data	Committee	Monthly critical incident reports were
			initiative / issues	(QMC)	reviewed; each CMH confirmed its
				(QMC)	data. The following quality / data
			and requirements		issues were discussed: code list
		٠	Monitor and		changes, encounter reporting, BH-
			address		TEDS reporting, EDIT meeting
			implementation		updates, and FY19 year-end
			of the Bonus		reporting. Performance Bonus
			System		reporting was discussed and the final
			Performance		FY2019 Narrative was provided.
			Indicators		Q 2 (Jan-Mar):
		•	Review / analysis		Monthly critical incident reports were
			of various		reviewed; each CMH confirmed its
			regional data		data. EDIT meeting information was
			reports		shared along with the notification of a
		•	Review / analysis		new MUNC template on the MDHHS
			of BH TEDS		website. The following quality / data
			reports		issues were discussed: Database
			reports		Security Application (DSA) requests,
					BH-TEDS data cleanup, and the HMP
					Work Rules list.
					Q 3 (Apr-June):
					The April QMC meeting was
					cancelled. The May QMC meeting was conducted via email. The final
					FY2020 1 st Qtr. MMB Performance
					Indicator Report and FY2020 RSA
					Survey Report were shared as
					handouts. Written updates were
					shared on the customer satisfaction
					survey process, qualitative
					assessments of members' experience
					with services, and performance
					improvement projects. CMHs were
					asked to provide a narrative response
					of the proposed process developed to
					conduct qualitative assessments (i.e.
					focus groups) of member experiences

	with services. The June QMC meeting occurred via Microsoft Teams. Monthly critical incident reports were reviewed; each CMH confirmed its data. The following quality / data issues were discussed: BH-TEDS, Database Security Application (DSA) Access, and LOCUS Reporting.
	Q 4 (July-Sept): Monthly critical incident reports were reviewed; each CMH confirmed its data. The following quality / data issues were discussed: BH-TEDS, LOCUS Reporting, address changes in the EHRs, and service code changes.
	Evaluation: Progress Barrier Analysis: No barriers Next Steps: Continue with annual plan Continue Objective(s)? Yes No

Financial Management	The goals for FY2020 Reporting are as follows to promote sound fiscal management of the region: Evaluate funding allocation methodology. 	•	Determine appropriate risk factors to drive payment methodology. Create funding report in MIX based on appropriate risk factors. Present side-by- side comparison of funding under old and new methodology.	Richard Carpenter Finance Committee	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): The funding allocation methodology has been imported to MIX and the committee has taken a first look at a payment comparison analysis for FY19. Q 2 (Jan-Mar): No progress in Q2 due to year end reporting requirements and COVID- 19. Q 3 (Apr-June): No update so far in Q3. Focus has been on revised revenue rates and DCW increases. Q 4 (July-Sept): Progress has been made with Kristy to create detail reports needed to evaluate the effectiveness of the new methodology. These reports will be summarized and shared with CMHSP CFOs. Evaluation: Behind schedule but now progressing again. Barrier Analysis: Reporting barrier has been removed Next Steps: CMHSP CFO review and acceptance. Continue Objective(s)? Yes No
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Financial Management	The goals for FY2020 Reporting are as follows to promote sound fiscal management of the region: Implement risk-based payment methodology. 	•	Identify any barriers to the new risk-based funding model Modify funding model to eliminate barriers or reduce them to an acceptable level. Implement new risk-based funding as primary funding mechanism	Richard Carpenter Finance Committee	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): The evaluation of the funding allocation methodology is a prerequisite of this goal. No progress in Q1. Q 2 (Jan-Mar): Q 2 (Jan-Mar): No progress in Q2 due to year end reporting requirements and COVID-19. Q 3 (Apr-June): No update so far in Q3. Focus has been on revised revenue rates and DCW increases. Q 4 (July-Sept): No progress on this goal pending the finalization of the evaluation goal. Evaluation: N/A Barrier Analysis: Waiting for completion of Evaluation goal. Next Steps: Continue with annual plan Continue Objective(s)? Yes No
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Financial Management	 The goals for FY2020 Reporting are as follows to promote sound fiscal management of the region: Bring Service Code Rates within acceptable variance of Statewide average rates. 	•	Identify significant codes for evaluation Review variations from state-wide average and identify causes as applicable Design and implement strategies to move service costs toward the state-wide average where appropriate.	Richard Carpenter Finance Committee	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): The committee has received an analysis of cost per code comparing state-wide average, Region 10 average, and each individual CMHSP. CFOs have been tasked to identify variations that warrant additional discussion/analysis by the group. Q 2 (Jan-Mar): No progress in Q2 due to year end reporting requirements and COVID- 19. Q 3 (Apr-June): No update so far in Q3. Focus has been on revised revenue rates and DCW increases. Q 4 (July-Sept): Development of the Independent Rate Model (IRM) group at MDHHS and the development of a standard fee schedule makes this goal Evaluation: Goal no longer relevant for the business needs of Region 10 or CMHSPs Barrier Analysis: New State projects has superseded this project Next Steps: Recommended elimination of this goal Continue Objective(s)? Yes
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Financial Management	 The goals for FY2020 Reporting are as follows to promote sound fiscal management of the region: Bring Service utilization within acceptable variance of Statewide average. 	•	Identify significant services for evaluation Review variations from state-wide average and identify significant gaps in service availability, how services are authorized, or how services are delivered Design and implement strategies to move service utilization toward the state-wide average where appropriate.	Richard Carpenter Finance Committee	Goal Met: □ Yes ⊠ No Quarterly Update: Q 1: (Oct-Dec): The committee has received an analysis of cost per case and units per case comparing state-wide average, Region 10 average, and each individual CMHSP. CFOs have been tasked to identify variations that warrant additional discussion/analysis by the group. Q 2 (Jan-Mar): No progress in Q2 due to year end reporting requirements and COVID- 19. Q 3 (Apr-June): No update so far in Q3. Focus has been on revised revenue rates and DCW increases. Q 4 (July-Sept): Development of the Independent Rate Model (IRM) group at MDHHS and the development of a standard fee schedule makes this goal Evaluation: Goal no longer relevant for the business needs of Region 10 or CMHSPs Barrier Analysis: New State projects has superseded this project Next Steps: Recommended elimination of this goal Continue Objective(s)? Yes No
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dvise on egional Crisis ervice utilization ports (monthly CE-based eports), neluding new ervices mplementationUtilization Management (UM) CommitteeQuarterly Update: Q 1: (Oct-Dec): Crisis services reports are being monitored; no service utilization issues are thus far suggested by the data.Q 2 (Jan-Mar): (March meeting cancelled). Monthly crisis services reports have been reviewed through February, with no issues identified or recommendations.Q 3 (Apr-June): The April meeting was cancelled, and the May and June meetings were held via secure email.Crisis services reports were reviewed, noting no concerning trends.Q 4 (July-Sept): Crisis services reports were reviewed; community-based crisis services appear to be trending slightly downward in connection to COVID- 19 issues, but thus far no concerning trends are noted, as programs have continued implementing service outreach and service provision workarounds.Evaluation: Progress Barrier Analysis: No barriers Next Steps: Continue with annual plan Continue Objective(s)?	 Monitor and advise on regional Crisis service utilization reports (monthly PCE-based reports), including new services implementation 	 Ensure that monthly regional service utilization reports are generated (10/1/19 – 9/30/20). 	Utilization Management
dvise on egional Crisis ervice utilization ports (monthly CE-based ports), neluding new ervices nplementationUtilization Management (UM) CommitteeQuarterly Update: Q 1: (Oct-Dec): Crisis services reports are being monitored; no service utilization issues are thus far suggested by the data.Q 2 (Jan-Mar): (March meeting cancelled). Monthl crisis services reports have been reviewed through February, with n issues identified or recommendationQ 3 (Apr-June): The April meeting was cancelled, at the May and June meetings were have via secure email.Crisis services reports were reviewed noting no concerning trends.Q 4 (July-Sept): Crisis services reports were reviewed ooting no concerning services appear to be trending slightly downward in connection to COVID 19 issues, but thus far no concernin trends are noted, as programs have continued implementing service 	advise on regional Crisis service utilization reports (monthly PCE-based reports), including new services		

Utilization Management	• Provide periodic oversight on the use of restrictive and intrusive behavioral techniques, physical management or 911 contact with	• Monitor and advise on BTPRC	Tom Seilheimer	Goal Met: Yes No
	law enforcement use on an emergency basis.	data on use of Restrictive and Intrusive techniques, physical management or contact with law enforcement use on an emergency behavior basis; evaluate reports per committee review / discussion of findings, trends, potential systems improvement opportunities, adherence to standards.	Utilization Management (UM) Committee	Quarterly Update:Q 1: (Oct-Dec):Quarterly BTPRC and PM servicesreports are being monitored; noservice utilization or care issues arethus far suggested by the data.Q 2 (Jan-Mar):(March meeting cancelled), QuarterlyBTPRC reports have been reviewed,with a late submission from GHS tobe received for the next UMCmeeting; thus far, no issues identifiedor recommendations.Q 3 (Apr-June):The April meeting was cancelled, andthe May and June meetings were heldvia secure email.Reports were reviewed, noting noconcerning trends.Q 4 (July-Sept):Quarterly reports were reviewed anda marginal decrease in activity wasnoted, due to COVID-19 constraints.Also, BTPRC activities were brieflyinterrupted, but thus far no serviceissues have been identified.Evaluation: ProgressBarrier Analysis: No barriersNext Steps: Continue with annualplanContinue Objective(s)?☑ Yes □ No

Utilization Monogoment	• Conduct Utilization Review (per revisions contingent upon the	• SUD site review	Tom Seilheimer	Goal Met: 🛛 Yes 🗌 No
Management	completion of the UM Redesign Work Group)	 audits per outlier- based case record selection methodology Targeted case record review of community-based services per outlier-based case record selection methodology, per CMHSP delegation agreements Explore feasible opportunities for additional outlier- based UR linked to high-cost and / or high-risk 	Utilization Management (UM) Committee	Quarterly Update: Q 1: (Oct-Dec): FY 2019 EOY UR Report was reviewed and approved. SUD programs met overall compliance targets, and per-case corrective actions have been completed; findings will in-part inform FY 2020 SUD UR planning, which is in-process. CMHSP UR reports were reviewed in December, and the EOY UR Report was thereby updated. Findings indicate broad compliance to service utilization standards, and per-case corrective actions have been completed. Feasible opportunities for additional outlier-based UR linked to high-cost and / or high-risk have been discussed in connection with within UM Redesign (e.g. CLS, skill-building). Q 2 (Jan-Mar): (March meeting cancelled). SUD outlier reports are under development, with an anticipated 3Q implementation. Community based UR is pending quarterly reporting cycle. Discussions continue to take place within the ongoing UM Redesign project. Q 3 (Apr-June): The April meeting was cancelled, and the May and June meetings were held via secure email. SUD UR has begun in June as per annual plan.

		CMH UR June reports received from GHS, Lapeer and St. Clair; no service utilization issues reported. Sanilac's report is not yet received and has been placed on the July Agenda. No discussion regarding additional areas of UR. Q 4 (July-Sept): SUD UR was completed as scheduled;
		POCs have been reviewed and an annual report is submitted for QIC review and approval. CMH UR was completed as scheduled, and the EOY report is expected to be reviewed at the October meeting. Other UR opportunities have been identified and are noted in the FY 2021 UM Program Plan Description.
		Evaluation: Progress Barrier Analysis: No barriers Next Steps: Continue with annual plan Continue Objective(s)? Yes No

Utilization Management	Promote aligned care management activities across key areas of network operations.	•	Implement Centralized UM System Promote aligned care management activities across Access Management System Access sites Monitor and advise on community access care management activities: Quarterly Customer Involvement, Wellness/Healthy Communities reports	Tom Seilheimer Utilization Management (UM) Committee	Quarterly Update: Q 1: (Oct-Dec): The Pilot Project Evaluation Report has been reviewed and approved by the committee. Work is ongoing with the TBDS consultants in aspects of implementation planning. GHS Orientation meetings have begun, and the OASIS PCE user group has been closely monitored. Access EOY Report was reviewed and approved by committee, endorsing continued opportunities to align operations across both Access sites; annual trends reveal increased Access requests and screens, continued low rates of second opinions and high rates of consumer satisfaction. Community access care management activities and Quarterly Customer Involvement, Wellness/Healthy Communities reports have been reviewed; discussion highlighted various activities CMHSPs are doing to ensure local community outreach and anti-stigma education. Q 2 (Jan-Mar): (March meeting cancelled). UM Redesign work proceeds, per updated task and implementation dates. Pending AMS semi-annual report cycle. Quarterly reporting presented and discussed, noting a wide range of community support and outreach activities. Q 3 (Apr-June): The April meeting was cancelled, and the May and June meetings were held via secure email.
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		UM Redesign work proceeds, per updated task and implementation dates, although CMHSPs have not yet completed their implementation tasks with PCE. A meeting has been scheduled with the CMH OASIS users on July 14 th .
		AMS semi-annual report was reviewed at the June meeting and approved as submitted.
		The Quarterly Customer Involvement, Wellness/Healthy Communities reports will be reviewed as scheduled next quarter.
		Q 4 (July-Sept): UM Redesign activities continue; CMH OASIS User Group meeting are being regularly held, and thus far PCE redesign activities are on track. Final designs are underway for the UM Department to conduct centralized CMH UR beginning 1Q FY 2021.
		The FY 2021 UM Program Plan is submitted to QIC for review and approval.
		EOY report pending.
		Quarterly reports were reviewed, noting various and intensive efforts to address COVID-19 service engagement and delivery issues as well as community support and collaborations.
		Evaluation: Progress Barrier Analysis: No barriers Next Steps: Continue with annual plan

Corporate Compliance	Compliance with 42 CFR 438.608 Program Integrity requirements. 9/30/20	 Review requirements Identify and document responsible entities Identify and document supporting evidence / practice Ongoing policy review Review PIHP plan updates Make recommendations on updates 	Katie Forbes Corporate Compliance Committee	Goal Met: ⊠ Yes □ No Quarterly Update: Q 1: (Oct-Dec): Reviewed FY2019 Annual Corporate Compliance Report. Reviewed PIHP (new) HIPAA Breach Notification Policy, PIHP Corporate Compliance & Ethics Week celebration. MDHHS / PIHP contract negotiations on hold for area of Program Integrity. Q 2 (Jan-Mar): MDHHS/PIHP contract negotiations update: MDHHS/OIG is withdrawing current language proposed in area of Program Integrity. MDHHS will remove from FY20 items. Training provided to SUD Providers on reporting expectations. Q 3 (Apr-June): No updates Q 4 (July-Sept): FY21 Corporate Compliance Plan reviewed and approved by PIHP Board. Corporate Compliance & Ethics Week Committee started weekly meetings to prepare activities for Compliance & Ethics Week in November. Evaluation: Completed Barrier Analysis: None Next Steps: Continue to monitor Continue Objective(s)? Yes No
Corporate Compliance	• Support reporting requirements (quarterly and ongoing) as defined by MDHHS, OIG, PIHP, etc. 9/30/20	Ongoing review of reporting process	Katie Forbes	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec):
Corporate Compliance Committee	Submitted PIHP 4Q Report and Annual Contracted Entities Report to the OIG. Reviewed updated OIG and PIHP guidance for reporting categories. Completed internal PIHP meeting to review current data mining activities.Q 2 (Jan-Mar): 			
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	current activity planned for Q2 reporting. Q 3 (Apr-June): Submitted PIHP Q2 Report to the OIG (included data mining activity). Q 4 (July-Sept): Submitted PIHP Q3 Report to the OIG. PIHP staff provided additional training to PIHP staff and Provider Network that participate in the OIG Program Integrity quarterly reporting requirements. Training included a review of the report template and guidance document to ensure completion is consistent and accurate. PIHP has submitted first data mining activity with second activity in motion. Evaluation: Completed Barrier Analysis: None Next Steps: Continue to monitor Continue Objective(s)? Yes No			

Corporate Compliance	Review regional Corporate Compliance monitoring standards, reports and outcomes. 9/30/20	•	Review contract monitoring results	Katie Forbes Corporate Compliance Committee	Goal Met:YesNoQuarterly Update:Q 1: (Oct-Dec):Reviewed FY19 Annual PIHPContract Monitoring results for theCorporate Compliance standards.Q 2 (Jan-Mar):Completed recommendations forFY20 Semi-Annual ContractMonitoring performance standardsand completed initial subject matterexpert reviews.Q 3 (Apr-June):No updatesQ 4 (July-Sept):FY20 Annual Contract Monitoringpreliminary reviews have beencompleted for Provider Network(CMH and SUD).
					Evaluation: CompletedBarrier Analysis: N/ANext Steps: Continue to monitorContinue Objective(s)?YesNo

Provider Network	Address service capacity concerns and ensure resolution of identified gaps in the network based on Gap Analysis Reports.	•	Review definition of network gap Review CMH Gap Analysis Reports Review SUD Network gaps Address cultural and linguistic needs of members. Review capacity concerns identified (e.g. Autism, Mobile Intensive Crisis Stabilization).	Amanda Zabor Provider Network Committee	Goal Met:YesNoQuarterly Update:Q 1: (Oct-Dec):Work continues on the update of theCMH Provider Directories to bringinto compliance. This will be an areaof focus for FY2020. PIHP PNM staffand Autism staff are working togetherto improve CMH service gapreporting requirements as it relates toAutism. PIHP staff is looking at waysto improve the Mobile ICSS forChildren reporting process. SUDNetwork gaps are being reviewed.Q 2 (Jan-Mar):CMH Contract PerformanceObjectives have been amended toinclude enhanced reportingrequirements for CMH Providers whomaintain a gap in service capacity forAutism services.Preliminary discussions are takingplace with PIHP staff regarding thereview of the PIHP SUD Network andany service capacity gaps.Q 3 (Apr-June):No updatesQ 4 (July-Sept):The PIHP has issued a Request forProposal (RFP) for SUD OpioidTreatment Provider (OTP) Servicesdue to a gap in dispensing/dosingMethadone, Suboxone, and othertreatment medications in St. Clair,Sanilac, and Lapeer counties. Thesuccessful bidder(s) will be located inthe POrt Huron area. The RFP is openuntil the beginning of October.The PIHP is seeing a need forresidential services for adolescent
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Provider Network	Review Network Adequacy requirements and address compliance with standards.	•	Review MDHHS standards and current Network Adequacy Address Network Adequacy concerns	Amanda Zabor Provider Network Committee	females. At this time, the need outweighs the availability of services. Evaluation: Progress Barrier Analysis: None Next Steps: Continue facilitation of the RFP. Review recommendations by PIHP Leadership for SUD Residential options for adolescent females. Continue Objective(s)?
					No update. Q 3 (Apr-June): No updates Q 4 (July-Sept): The PIHP has hired an Administrative Coordinator for the Provider Network Management Department. The coordinator will be reviewing MDHHS standards and our current Network Adequacy once she is fully trained. No updates have been received from MDHHS. Evaluation: Progress Barrier Analysis: None Next Steps: Waiting for further information from MDHHS. Continue training new PIHP staff. Continue Objective(s)? ☑ Yes □ No

Provider Network	Ensure Provider Directories are updated monthly and provide MDHHS – required information for individuals served.	•	Review MDHHS requirements Address opportunities for reporting efficiency and effectiveness	Katie Forbes / Amanda Zabor Provider Network Committee	Goal Met:YesNoQuarterly Update:Q 1: (Oct-Dec):Provider Network Directoryimprovements are a focus area forFY20. PIHP staff will be working withProvider staff to bring directories intocompliance.Q 2 (Jan-Mar):Work continues by PIHP staff togather information and identifybarriers and solutions to bringNetwork Directories into complianceacross all CMH Providers.Q 3 (Apr-June):The responsible staff / department isbeing changed to Katie Forbes in theCustomer Services Department. Stafffrom both the Provider NetworkManagement Department andCustomer Services Department met todiscuss the transition.Q 4 (July-Sept):The PIHP has initiated monthlyworkgroup meetings that focus oncompliance within directories. Twomeetings have been conducted withfull CMH engagement andparticipation. Workgroup meetingsare scheduled through January 2021with the goal of full compliance byJanuary 2021.Evaluation: CompletedBarrier Analysis: NoneNext Steps: Continue to monitorContinue Objective(s)?YesNo
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Provider Network	Review most recent FY PIHP Contract Monitoring Results.	•	Review FY Contract Monitoring Aggregate Report Discuss trends and improvement opportunities	Amanda Zabor Provider Network Committee	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): The aggregate report has been shared with the Provider Network Committee. FY20 Contract Monitoring preparation has begun.
					Q 2 (Jan-Mar): The PIHP has modified its formal Contract Monitoring frequency from three (3) standard evaluation periods to two (2) standard evaluation periods: Semi-Annual and Annual. The PIHP has enhanced the comprehensiveness of its Contract Monitoring evaluation tools regarding performance standards and interpretive guidelines. Work continues on revising the PIHP Provider Network Policies. The FY2020 Semi-Annual Monitoring Cycle for CMH and SUD Providers is underway. Q 3 (Apr-June): No updates
					Q 4 (July-Sept): The Semi-Annual Contract monitoring cycle is complete with corrective actions in place. The Annual Contract Monitoring Process is well underway, with Desk Audit requests out to Providers. PNM staff will be reviewing training and P & C records electronically this fiscal year rather than in person. Evaluation: Progress Barrier Analysis: Due to ongoing pandemic concerns, in person

FY: Grievan	2020. ces:		2	baselin	ne griev	vance c	lata for	he region for	•	To track and trend internally the grievances on a monthly basis.	Katie Forbes Quality Improvement	monitoring will not be taking place during the Annual Monitoring cycle. Next Steps: Continue Monitoring Process. Continue Objective(s)? Yes No Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): The FY19 Annual G
ReporGHSLapeerSaniladSt. ClaSUDPIHPTOTAReasonFinancQualityServiceService	Q1 13 2 0 ir 0 1	Q2 18 2 0 0 1 1 22 evance rs ns / Av ment	Q3 5 0 0 1 0 6 e: ailabil	2	Q4 Aug 2 0 0 0 2	Sep n/r 1 0 0 0 1	Total 43 5 0 2 52 Total 0 27 20 4 0 1		•	a monthly basis. Identify consistent patterns related to member grievances. Develop interventions to address critical issues within the organization.	Committee	 & A Report was completed and presented to Management Team in December. It will also be presented at the January CEO and Board meetings. Grievance numbers reported to date for Q1 are listed in the table to the left. Total number of grievances for Q1 is twelve (12). Not all grievance data for Q1 has been reported. There was no change in the number of grievances reported for FY19 Q4 which was also twelve (12). Q2: (Jan-Mar): The FY19 Annual G & A Report was presented to the January CEO and Board meetings. Grievance numbers reported to date for Q2 are listed in the table to the left. Total number of grievances for Q2 is twenty-three (23). All grievance data for Q2 has been collected. There was a decrease in the number of grievances reported from FY19 Q2 which was twenty-eight (28). Semi-Annual Grievance Record Reviews were completed. Providers issued review results; no follow up action necessary.

	Q 3 (Apr-June):
	Grievance numbers reported to date
	for Q3 are listed in the table to the
	left. Total number of grievances for
	Q3 is six (6). Not all grievance data for
	Q3 has been reported. There is a
	decrease in the number of grievances
	reported from FY19 Q3 which was
	fifteen (15). Customer Service staff
	are continuing to work with Providers
l	on all requirements and timeframes
1	for grievance reporting.
1	
	Q 4 (July-Sept):
	Grievance numbers reported to date
	for Q4 are listed in the table to the
	left. Total number of grievances for
	Q4 is eight (8). Not all grievance data
	for Q4 has been reported. There has
	been a decrease in the number of
	grievances reported from FY19 Q4
	which was twelve (12). Customer
	Service staff are continuing to work
	with Providers on all requirements
	and timeframes for grievance
	reporting.
	Evaluation: Completed
	Barrier Analysis: None
	Next Steps: Continue to monitor.
	Continue Objective(s)?
	🛛 Yes 🗌 No

Appeals	FY202 Appeals:	20.		-	baselii	ne appe	als dat	ta for the re		 To track and trend internally the appeals on a monthly basis. Identify Katie Forbes Goal Met: ∑ Yes □ No Quality Improvement Committee Goal Met: ∑ Yes □ No Quarterly Update: Q 1: (Oct-Dec): The FY19 A & A Report was completed a presented to Management Terminal commitment of the second s						
	Reporting Period: FY2020Q1Q2Q3Q4TotalJulAugSepTotal		consistent													
			patterns related		December. It will also be presented at											
			to member		the January CEO and Board											
	GHS	4	10	0	0	0	2	16				meetings.				
	Lapeer	0	0	0	0	0	0	0		appeals.						
	Sanilac	0	1	0	0	0	0	1	•	r		Appeal numbers from Q1 are listed in				
	St. Clair	0	0	0	0	0	1	1		interventions to		the table to the left. Total number of				
	SUD	0	0	0	0	0	0	0		address critical		appeals for Q1 seven (7) a decrease from Q4 (21). An additional sixty-				
	PIHP	3	0	0	0	0	1	4		issues within the		eight (68) customer service inquiries				
	TOTAL	7	11	0	0	0	4	22		organization.		were handled/resolved in Q1 without				
	Reason fo	or Ap	peal:					Total				opening a formal appeal. This is an				
	Grievance			d withi	n allow	ved davs	5	0				increase from FY19 Q4 forty-six (46).				
	Requested					5		0								
	Service D					2		14				Q2 (Jan-Mar):				
	Service not started within 14 days0Service Reduction0		The FY19 Annual G&A Report was													
		0				presented at the January CEO and										
	Service S							2				Board meetings.				
	Service T							6								
												Appeal numbers from Q2 are listed in the table to the left. Total number of appeals for Q2 eleven (11) a decrease from FY19 Q2 forty-five (45). An additional fifty-four (54) customer service inquiries were handled/resolved in Q2 without opening a formal appeal. This is a decrease from FY20 Q1 which was sixty-nine (69). A decrease in appeals was expected as the PIHP has enhanced communication with Providers on resolving customer inquiries prior to initiating a formal appeal.				
												Q 3 (Apr-June): Appeal numbers from Q3 are listed in the table to the left. Total number of appeals for Q3 is zero (0) a decrease				

Customer Service Inquiries:

Reporting	Reporting Period: FY2020									
	01	01	03		Q4					
	Q1	Q2	Q3	Jul	Aug	Sep	Total			
GHS	61	47	30	9	16	12	175			
Lapeer	0	1	0	3	0	0	4			
Sanilac	1	0	1	0	0	0	2			
St. Clair	2	1	0	0	0	2	5			
SUD	2	3	1	0	1	0	7			
PIHP	3	2	0	2	0	1	8			
TOTAL	69	54	32	14	17	15	201			
Inquiry Resolution Categories:										
Appeal										
Grievance	e						2			
Listen/Su	pport						5			
Other										
Referral to Access										
Referral to Provider										
PIHP Customer Service										
Rights Complaint										
Pending							3			

from FY19 Q3 thirty-seven (37). An additional thirty-two (32) customer service inquiries were handled/resolved in Q3 without opening a formal appeal. This is a decrease from FY20 Q2 which was fifty-four (54). A decrease in appeals was expected as the PIHP has enhanced communication with Providers on resolving customer service inquiries prior to initiating a formal appeal.

Q 4 (July-Sept):

Appeal numbers from Q4 are listed in the table to the left. Total number of appeals for Q4 is four (4) a decrease from FY19 Q4 which was twenty-one (21). An additional forty-six (46) customer service inquiries were handled/resolved in Q4 without opening a formal appeal. This is an increase from FY20 Q3 which was thirty-two (32). A decrease in appeals was expected as the PIHP has enhanced communication with **Providers on resolving customer** service inquiries prior to initiating a formal appeal process. FY20 is the first year we are tracking customer service inquiry data.

Evaluation: Completed Barrier Analysis: None Next Steps: Continue to monitor Continue Objective(s)? Xes No

Timely notification was sent to all Providers. Organizational applications remain current and complete. Evaluation: Progress	Credentialing / Privileging	Complete Privileging and Credentialing reviews and approval process of Organizational Applications for CMH and SUD Providers.	 Review all Organizational Applications: Current Providers New Providers Existing Provider Renewals / Updates Provider Terminations / Suspensions / Probationary Status 	Amanda Zabor Privileging and Credentialing Committee	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): All organizational applications are current and complete. Flint Odyssey House was granted full privileges following PIHP Management Review. Q 2 (Jan-Mar): During FY2020 2Q P & C Committee meetings, organizational application updates for St. Clair CMH, Holy Cross Services, and Flint Odyssey House were approved. All organizational applications remain current and complete. Q 3 (Apr-June): No updates Q 4 (July-Sept): During FY2020 4Q, the P & C Committee approved an organizational application for Great Lakes Recovery Center. An application update for New Paths was approved by the Committee, and Salvation Army was re-credentialed with full privileges of 2 years granted Pate Salvation
Organizational application is not organized and user friendly as it be.					organizational application for Great Lakes Recovery Center. An application update for New Paths was approved by the Committee, and Salvation Army was re-credentialed with full privileges of 2 years granted. Timely notification was sent to all Providers. Organizational applications remain current and complete. Evaluation: Progress Barrier Analysis: The P & C Organizational application is not as organized and user friendly as it could

		organizational application review and
		approval. Continue Objective(s)?
		\bigvee Yes \square No

Credentialing	Complete Privileging and Credentialing reviews and approval	• Review all	Amanda Zabor	Goal Met: Yes No
/ Privileging	process of all applicable Region 10 staff.	Practitioner Applications (includes PIHP Medical Director, Chief Clinical Officer, Clinical Manager, Access Clinicians [leased staff and direct hires]): • Current Practitioners • New Practitioners • Existing Practitioner Renewals / Updates • Practitioner Terminations / Suspensions / Probationary Status	Privileging and Credentialing Committee	Quarterly Update: Q 1: (Oct-Dec): All practitioner applications are current and complete. In December, one leased staff application will be reviewed by the P & C Committee for approval. Q 2 (Jan-Mar): During FY2020 2Q P & C Committee meetings, practitioner application approvals included GHS Access Staff members Carrie Corlew-Thayer and Heather Hale. All practitioner applications remain current and complete. Q 3 (Apr-June): During FY2020 3Q, the P & C Committee reviewed and approved (electronically) a practitioner application for R10 Chief Clinical Officer Dr. Tom Seilheimer. All practitioner applications remain current and complete. Q 4 (July-Sept): During FY2020 4Q, there were two (2) practitioner applications reviewed by the P & C Committee, with full recredentialing terms of 2 years granted to each practitioner. Practitioner applications remain current and complete. Evaluation: Progress Barrier Analysis: The P & C Practitioner application is not as organized and user friendly as it could be. Next Steps: PIHP staff will continue to meet regarding improving forms, process and procedure for P & C

				practitioner application review and approval. Continue Objective(s)? ☑ Yes □ No
Credentialing / Privileging	Maintain policies and procedures on Privileging and Credentialing inclusive of MDHHS and Medicaid standards.	 Review policy content. Development of Guidance Document. Enhance Review of Application Evaluation Process. 	Amanda Zabor Privileging and Credentialing Committee	Goal Met:YesNoQuarterly Update:Q 1: (Oct-Dec):The P & C policy will be reviewedduring FY20 for accuracy and anyneeded revisions. The guidancedocument continues to be developed.Q 2 (Jan-Mar):The PIHP issued a contractamendment for SUD Providercontracts to enhance credentialinglanguage to include provisionsregarding written notification ofadverse credentialing decisions andensuring an appeal process foradverse credentialing decisions iscommunicated.The PIHP is revising its Credentialingand Privileging Policy to enhanceareas regarding the requirements toprovide written notification of adversecredentialing decisions toOrganizations and Practitioners withinformation that an appeal process isavailable for adverse credentialingdecisions.Q 3 (Apr-June): During FY2020 3Q,the PIHP Management Teamapproved updates to the P & C policy,which included information regardingthe requirements to provide writtennotification of adverse credentialingdecisions to Organizations andPractitioners with information that anappeal process is available for adversecredentialing decisions.

				Q 4 (July-Sept): PIHP staff completed a PowerPoint training for the CMH and SUD Provider Networks regarding the requirements for privileging and credentialing written policies and procedures, organizational and individual practitioner credentialing file requirements, and adverse credentialing determination notifications. The PowerPoint was shared with the entire Network of Providers electronically with a review planned with each Provider via phone or video conference during the annual contract monitoring cycle. Additionally, the PIHP has hired an administrative coordinator in the Provider Network Management Department. One of the coordinator's priorities will be to review the PIHP P & C policy for updates, revisions, etc. once her training is completed. Evaluation: Progress Barrier Analysis: None Next Steps: Continue to review policy and procedures to identify areas for revisions, clarifications, and streamlining of information. Continue to train new PIHP staff. Continue Objective(s)? ⊠ Yes □ No
Autism Program	The PIHP will monitor and bring system-wide improvement to the ABA program.A) Reduce the number of beneficiaries waiting to start ABA services, as measured by the number of persons on the overdue list and length of stay on the overdue list before beginning services.	 Monitor persons on autism services overdue list total Monitor completion of behavioral plans of care 	Lauren Bondy Monitored by Quality Improvement Committee (QIC)	Goal Met:YesNoQuarterly Update:Q 1: (Oct-Dec):A) The PIHP continues weekly phonecalls with the GHS and LCMHAutism Coordinators to improveSharePoint and WSA management.The total number of GHS enrollees

		FY20 1Q	FY20 2Q	FY20 3Q		FY20 4Q	
		Dec	Mar	Jun	Jul	Aug	Sep
GHS	Overdue List Total	122	122	124	122	129	130
	≥90 (Days)	115	114	122	117	117	118
	60-89	4	4	1	0	1	4
	30-59	3	3	0	1	4	7
	0-29	0	1	1	4	7	1
Lapeer	Overdue List Total	1	3	5	2	3	6
	<u>></u> 90	0	0	3	0	1	1
	60-89	1	0	0	1	0	1
	30-59	0	1	2	0	1	1
	0-29	0	2	0	1	1	3
Sanilac	Overdue List Total	4	3	3	3	0	2
	<u>></u> 90	0	1	3	1	0	0
	60-89	2	0	0	0	0	0
	30-59	1	1	0	0	0	0
	0-29	1	1	0	2	0	2
St. Clair	Overdue List Total	7	4	4	4	6	10
	<u>></u> 90	0	0	4	3	1	1
	60-89	1	1	0	0	0	0
	30-59	4	3	0	0	1	2
	0-29	2	0	0	1	4	7

- Monitor service provision in specified areas
- Monitor documentation submission to Waiver Support Application (WSA)
- Monitor services (encounters) using the funding Source Bucket Report (FSBR)

overdue by 90+ days has not consistently improved. Two new ABA Providers' information was sent to all CMHs. GHS was directed to follow up with each provider by January 17, 2020. It has been recommended to update the PIHP – CMH FY2020 **Contract Attachment P.8.9.1: Performance Objectives to increase** the GHS provider service capacity plan update from quarterly to monthly. PIHP Autism Team staff and PIHP Provider Network Management Team staff are meeting to prepare recommendations for an improved provider service capacity plan process. Lapeer CMH, Sanilac CMH, and St. Clair CMH have no cases overdue by 90+ days following the end of the quarter.

B) Reports have been developed to calculate compliance with this standard and identify cases out of compliance. A formal process for running and validating these reports will be developed. This standard will be considered for contract monitoring. The PIHP Autism Team will discuss and prepare recommendations for follow-up with CMHs using the data and individual-level detail data.

C) Reports are being developed to calculate compliance with this measure and identify cases out of compliance. PIHP Autism staff will follow up with the GHS and LCMH Autism Coordinators during weekly phone calls to review the open cases without ABA services to determine if WSA data is up to date and discuss if case closure is appropriate. Data source: Waiver Support Application (WSA) and Funding Source Bucket Report (FSBR)

	FY19 4Q	FY20 1Q	FY20 2Q	FY20 3Q		
Genesee	52.8%	30.5%	23.1%	48.6%		
Lapeer	14.8%	15.4%	30.4%	45.5%		
Sanilac	81.8%	85.7%	46.2%	66.7%		
St. Clair	94.2%	82.8%	84.7%	70.2%		

Standard: 100% of individuals will receive ≥ 1 Family Behavior Treatment Guidance Service per quarter, as measured using the FSBR report.

C) Autism Benefit enrollees with an active plan of service will receive one or more ABA service per quarter.

Percentage of individuals receiving \geq 1 ABA service per quarter. Data source: Waiver Support Application (WSA) and Funding Source Bucket Report (FSBR)

	FY19 4Q	FY20 1Q	FY20 2Q	FY20 3Q
Genesee	81.9%	70.9%	67.8%	52.4%
Lapeer	77.8%	65.4%	69.6%	72.7%
Sanilac	100.0%	100.0%	96.2%	85.2%
St. Clair	96.2%	91.4%	86.4%	80.7%

Standard: 100% of individuals will receive ≥ 1 ABA service per quarter, as measured using FSBR report.

O 2 (Jan-Mar): A) All CMHs have cases waiting to begin ABA services. Information for an ABA Provider interested in expanding in Region 10 was shared with CMH Provider Network / **Contract and Autism contacts. The PIHP's process for monitoring** provider service capacity is being reviewed and discussed among Autism **Team staff and Provider Network** Management staff. Additionally, PIHP staff are working to enhance the process for CMH provider service capacity reporting which is a contract requirement for both GHS and LCMH. LCMH continues recruitment for ABA Program staff. GHS posted an RFP for Autism Behavioral Health Services with a focus on after-school. home-based services. The GHS Autism Center started an after-school program to serve individuals waiting. Additionally, GHS reports fewer cases waiting to begin services than calculated by the PIHP. PIHP staff will ask GHS Autism staff what methodology GHS uses for calculating overdue totals.

B) Percentages for FY2020 1Q and 2Q were recalculated using new encounter data. CMHs have not demonstrated consistent improvement in providing one or more Family Behavior Treatment Guidance service per quarter. PIHP Autism Coordinator planned to share this data with CMH Autism Coordinators and designees during FY2020 2Q meetings. However, due to the COVID-19 pandemic, these meetings have been postponed. After reviewing the data with CMH Autism

	ir B W r	Coordinators and designees, the ndividual cases without a Family Behavior Treatment Guidance service /ill be securely emailed for CMHs to eview. C) Percentages for FY2020 1Q and 2Q
	w e d in p e	Vere recalculated using new ncounter data. CMHs have not emonstrated consistent improvement n providing one or more ABA service er quarter for Autism Benefit nrollees with an active plan of
	p A d H p p	ervice. PIHP Autism Coordinator lanned to share this data with CMH Autism Coordinators and designees uring FY2020 2Q meetings. lowever, due to the COVID-19 andemic, these meetings have been ostponed. After reviewing the data
	d a e Q	vith CMH Autism Coordinators and esignees, the individual cases without n ABA service will be securely mailed for CMHs to review.
	d ir w d V a A g	a) The directives and protocols uring the COVID-19 pandemic mpacted ABA service delivery, as vell as the completion of ocumentation and data entry in VSA. MDHHS indicated notes, mendments, and paperwork for autism cases could wait until further uidance was provided. Due to these
	is tl b C o	actors, it is assumed the data for Q3 s not an accurate representation of he number of individuals waiting to egin ABA services. Additionally, SHS reports the process of bringing n three new ABA Providers has been nitiated.

	B) Percentages for FY2020 3Q were calculated. It is likely the provision of Family Behavior Treatment Guidance services was impacted by the COVID- 19 pandemic. This data will be analyzed further when more complete encounter data is available.
	C) Percentages for FY2020 3Q were calculated. The provision of ABA services was impacted by the COVID- 19 pandemic. This data will be analyzed further when more complete encounter data is available.
	Q 4 (July-Sept): A) MDHHS has provided guidance on service delivery, documentation, and data entry. Submissions and approval of plans in WSA was restarted. It continues to be assumed that the data is not an accurate representation of the number of individuals waiting to begin ABA services. GHS has confirmed 3 new contracted ABA providers. GHS also reports that one of their current providers anticipates tripling service capacity. Two of the new providers have begun accepting referrals.
	B) Percentages for FY2020 3Q were calculated. It is likely the provision of Family Behavior Treatment Guidance services was impacted by the COVID- 19 pandemic. This data will be analyzed on an ongoing basis as more complete encounter data is available.
	C) Percentages for FY2020 3Q were calculated. The provision of ABA services was impacted by the COVID- 19 pandemic. This data will be

				analyzed on an ongoing basis as more complete encounter data is available. Evaluation: Progress Barrier Analysis: No barriers Next Steps: Objective to be continued into the following FY. Continue Objective(s)? Yes No
External Quality Review Corrective Actions	 Per the 2018-2019 External Quality Review Compliance Monitoring Report for Region 10 PIHP, corrective action plans (CAPs) were needed in the following areas: Standard II. Quality Measurement and Improvement Standard V. Utilization Management Standard XI. Credentialing Standard XVI. Confidentiality of Health Information Per the 2019 External Quality Review Performance Measurement Validation Report for Region 10 PIHP, it was noted that cases reported as exceptions did not have the necessary exception documentation to meet the exclusion criteria. Based on these findings, it was recommended the PIHP incorporate more stringent checks to ensure that exception criteria are followed. 	The Subject Matter Expert Lead staff for each area will provide updates regarding the status of corrective action plan activities.	Compliance Monitoring: II. Quality Measurement and Improvement – Lauren Bondy V. Utilization Management – Kristen Potthoff XI. Credentialing – Kristen Potthoff XVI. Confidentiality of Health Information – Kristen Potthoff Performance Measurement Validation: Lauren Bondy	Goal Met: Yes No Quarterly Update: Q 1: (Oct-Dec): Q 2 (Jan-Mar): Compliance Monitoring: Quality Measurement and Improvement – Pattie Hayes – To address corrective action needed, the PIHP will work to develop a regional process for qualitative assessments of member experiences, including a process to share assessment results with providers and persons receiving services. The PIHP will also ensure that surveys are administered to at least 100 persons from each CMHSP who receive LTSS or HCBS services. Monitoring will be enhanced to address CMH presentation of survey response to members who receive LTSS / HCBS. Utilization Management – Kristen Potthoff – Updated Adverse Benefit Determination (ABD) Notice updated and implemented (PIHP and CMH levels); draft annual Contract Monitoring Tool updated; regional tracking mechanism created to address authorization and Notice timelines.

	SUI enh Cor – K Not lett Bre and lang dra	edentialing – Kristen Potthoff – D Provider contract language ancements complete; draft annual ntract Monitoring Tool updated. nfidentiality of Health Information risten Potthoff – HIPAA Breach ification written procedures and er templates created; HIPAA ach Notification Policy created l posted; SUD Provider contract guage enhancements complete; ft annual Contract Monitoring ol updated.
	Val Pat rece sho che folle SUI exc beg stri folle imp with	formance Measurement idation: tie Hayes – HSAG ommendations were that the PIHP uld incorporate more stringent cks to ensure exception criteria are owed. The process for reviewing D Performance Indicators and eptions was examined in depth inning in late FY2019. More ngent PI review criteria and ow-up practices have been blemented to ensure compliance h MDHHS Performance indicator culation specifications.
	Cor Qua Imp PIH regi asso with Qua PIH ensu reco	(Apr-June): npliance Monitoring: ality Measurement and provement – Lauren Bondy – The IP is working on development of a ional process for qualitative essments of member experiences h services in conjunction with the ality Management Committee. The IP has developed a process to ure that providers and persons eiving services are informed of the essment results. Monitoring will be

	enhanced to address CMH presentation of survey response to members who receive LTSS / HCBS.
	Utilization Management – Kristen Potthoff – No update
	Credentialing – Kristen Potthoff – No update
	Confidentiality of Health Information – Kristen Potthoff – No update
	Performance Measurement Validation: Lauren Bondy – The new process for
	reviewing SUD Performance Indicators and exceptions continues.
	Q 4 (July-Sept): Compliance Monitoring: Quality Measurement and Improvement – Lauren Bondy – Annual contract monitoring tools updated to ensure enhanced monitoring.
	Utilization Management – Kristen Potthoff – Annual Contract Monitoring tools updated and finalized. ABD Notice Tracking Log completed and shared with Provider Network. Draft Utilization Management Policy modifications in process.
	Credentialing – Kristen Potthoff – Annual Contract Monitoring tools updated and finalized. Credentialing Policy modifications complete. Provider Training materials completed.

	– Kristen P	lity of Health Information otthoff – Annual Contract tools updated and
	Validation: Lauren Bor reviewing S	ce Measurement ndy – The process for ND Performance and exceptions continues.
		alysis: No barriers Continue with annual bjective(s)?

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